

# A Connected, Resilient and Futureproof Community



## CONNECTED

Connections matter. Strong ties with family, friends and the community provide us with happiness, security, support, and a sense of purpose.

## RESILIENT

Resilient communities and organisations can survive through challenging times. Resilience is the ability to cope with stress, and in some cases become stronger when subjected to stress.

## FUTUREPROOF

Futureproofing, capacity and capability building, is an investment in the future sustainability of our not-for-profit sector and its leadership.

The Tim Fairfax Family Foundation values *connectedness*, *resilience* and *futureproofing* efforts and will support organisations and endeavours which further embed these qualities in communities across Queensland and the Northern Territory.

For the three-year strategic period TFFF will manage three streams of funding:

- The *Connectedness* stream of funding will see TFFF continue to work with the Foundation for Regional and Rural Renewal to provide impactful grants to individual projects and communities in remote and regional areas of Qld and NT.
- The *Resilience* stream of funding will support QLD and NT organisations working in, or delivering programs in, regional and remote areas with multi-year general operating support grants.
- The *Futureproofing* stream will see a series of strategic, collaborative initiatives funded which invest in the future sustainability of our for-purpose sector and its leadership.

Application to the *Resilience* stream will be by invitation only and TFFF will deliver these multi-year funding arrangements in partnership with the Australian Cultural Fund. This partnership will support the piloting of a new service offering for the philanthropic sector: a cost-effective platform for Private Ancillary Funds to provide multi-year funding to grant recipients – the very funding Australia's for-purpose organisations need most. Assessment of applications in the *Resilience* stream will be based on organisations' governance, leadership, and strategic plans. TFFF's success measures in this stream will be based on applicants' own measures of success for determining impact in the community.

Success in the *Connectedness* stream will be based on programmatic outcomes identified by applicants, and success in the *Futureproofing* stream will be based on observable short-term indicators of long-term change.

TFFF values leadership and adopting this strategy is a bold step forward for TFFF. Success is reliant on having strong in-house expertise to implement the strategy and to engage in network-strengthening activities and community-building endeavours to help further TFFF's Mission. TFFF's success as a leader will be measured by its involvement in and contribution to the philanthropic sector here in Queensland, but more broadly in Australia.

**TFFF is an effective organisation; wholesale change is not required. This refreshed Strategic Plan will allow TFFF to maintain some of its relationships with organisations it currently funds, and also allow room for several impactful complementary initiatives each year.**

TFFF will not support political parties, lobby groups, sport-related events, medical research, the purchasing of vehicles, endowment funds, conferences, or directly provide funding to schools.

